



2025 Entrepreneur Bootcamp

Michael D. Howell, PhD; President & Chief Executive Officer, Mountaineer Biosciences, Inc.

Jasmina Jankicevic, MD, MSc, CCRP; Chief Medical & Scientific Officer, Indero

Vijendra Nalamothu, PhD; Founder & Chief Executive Officer, ApoStrata, LLC



Michael D. Howell, PhD

DIF Entrepreneur Bootcamp
Orlando, Florida
March 6, 2025
9:30 – 11:00AM



Scientific and Career Journey



PhD

Card Carrying Immunologist



Spesolimab/SPEVIGO
Rizankizumab/SKYRIZI



Ruxolitinib/OPZELURA
Ruxolitinib/JAKAFI
Povorcitinib
Parsaclisib



Co-Founder/CEO
AhR Modulators

zurabio

Chief Scientific Officer
Tibulizumab
Torudokimab
Crebankitug



Assistant Professor
Th2 and Epithelial Biology



A member of the AstraZeneca Group

Tralokinumab/ADBRY
Tezepelumab/TEZSPIRE
Tozorakimab
Brodalumab/SILIQ
MEDI9314



Chief Scientific Officer
Novel Dx Approaches



Board of Directors
SAB



Scientific Advisor
OR-101
OR-102



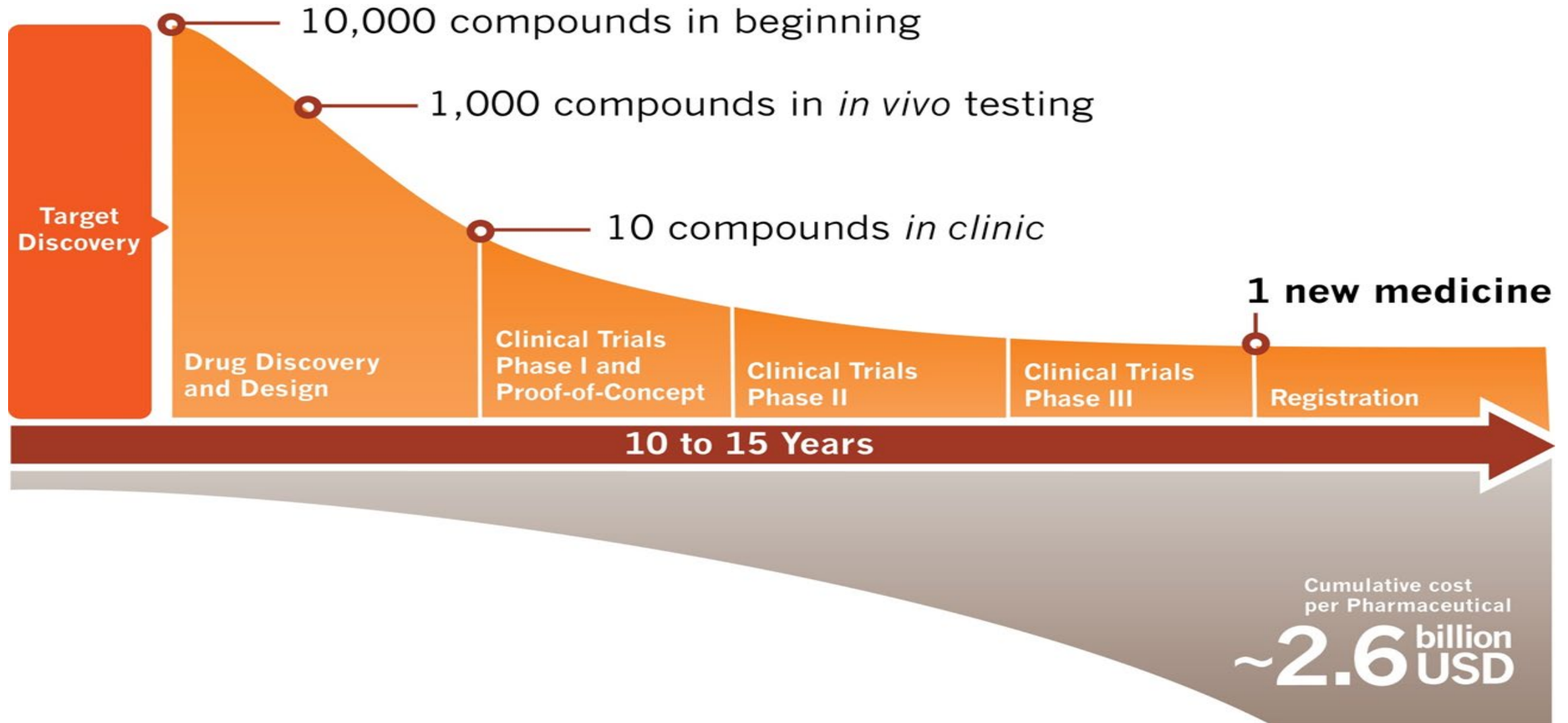
Strategic/Scientific Advisor

- Investment Firms,
- Venture Capital Groups,
- Biotech Startup
- Pharma

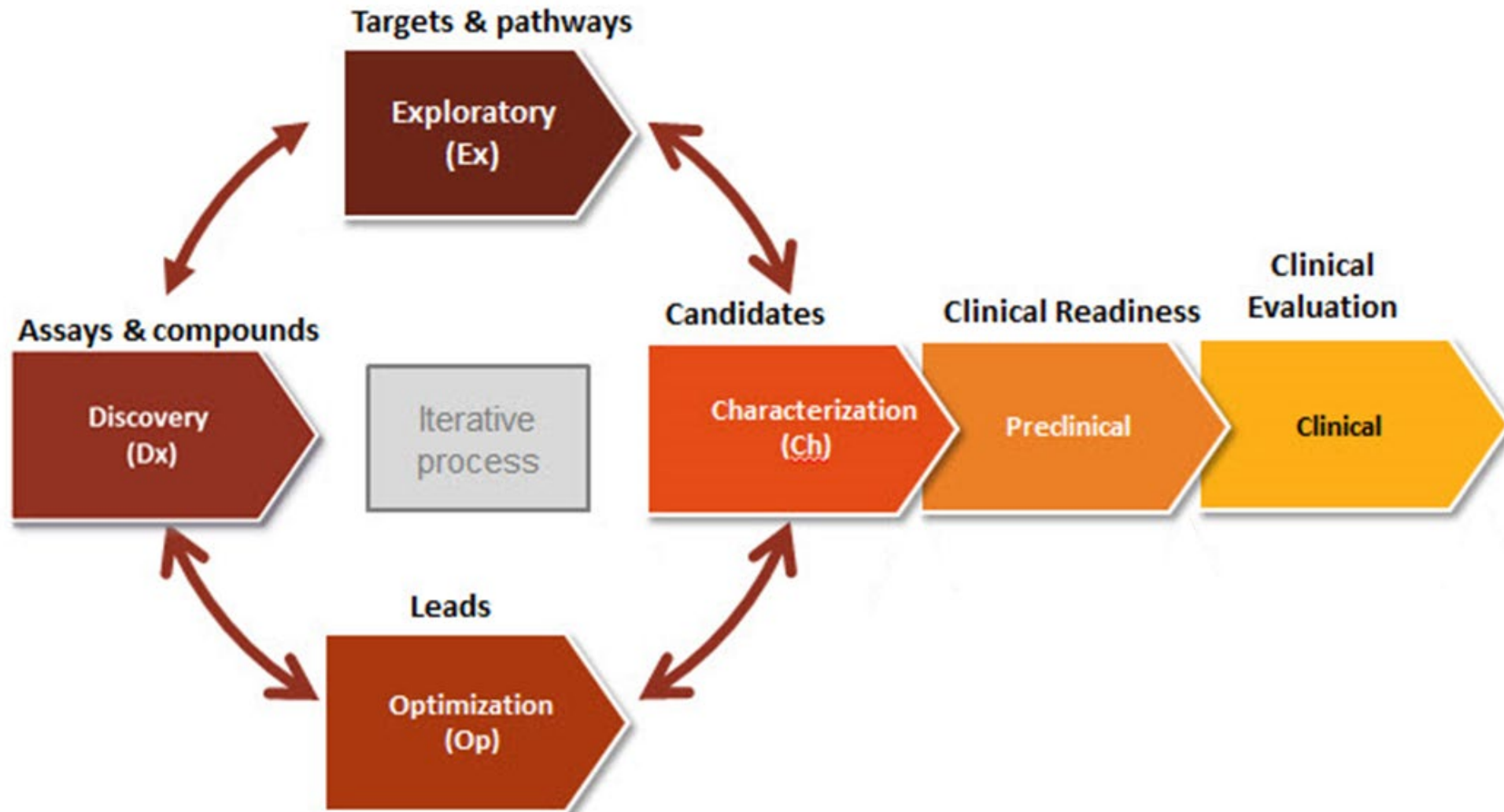
Career has encompassed the research and development of more than seven FDA-approved therapies

“Medicine is not only a science; it is also an art. It does not consist of compounding pills and plasters; it deals with the very processes of life, which must be understood before they may be guided.” - Paracelsus

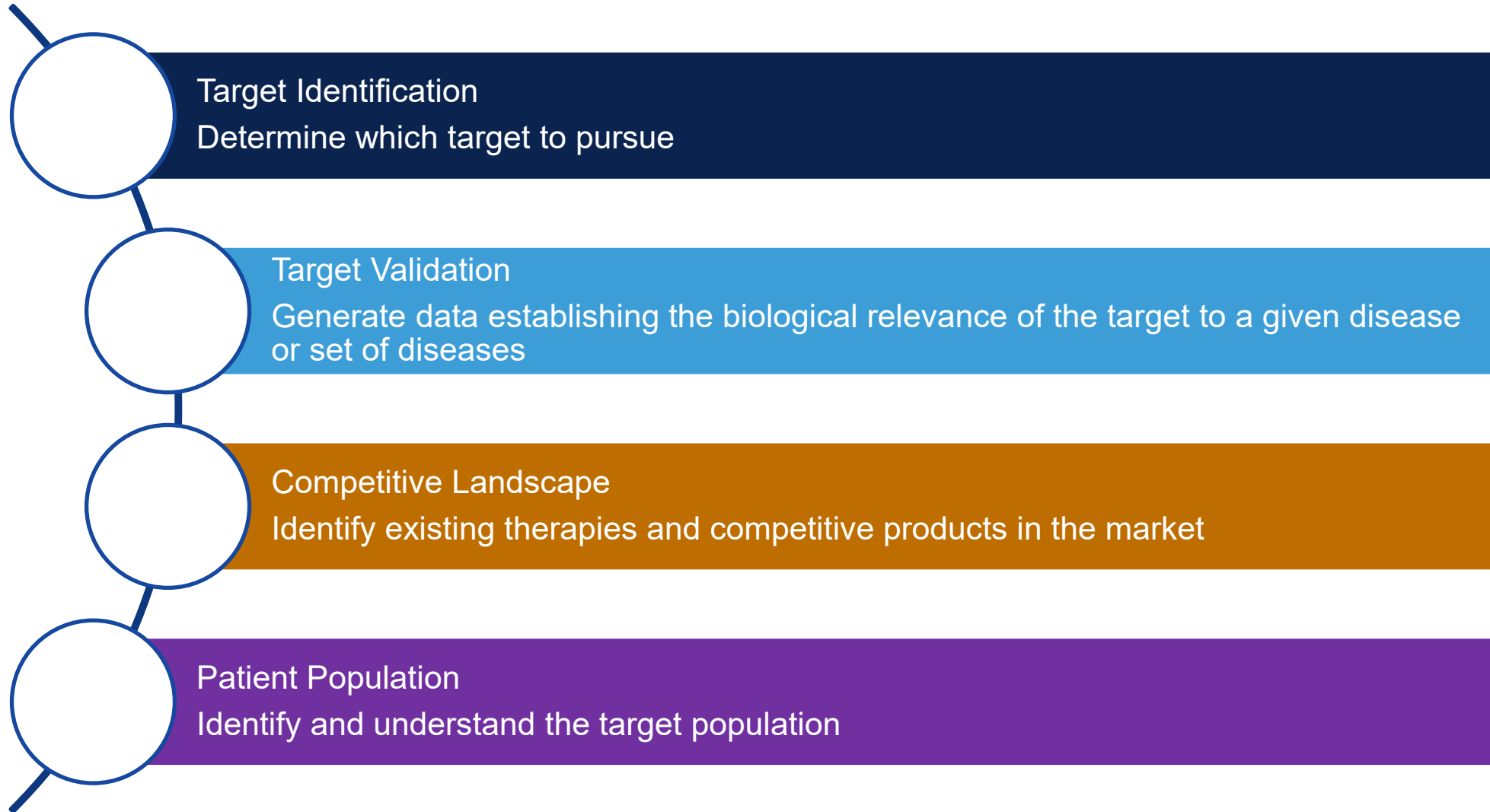
Drug Development is Long, Expensive, and Risky



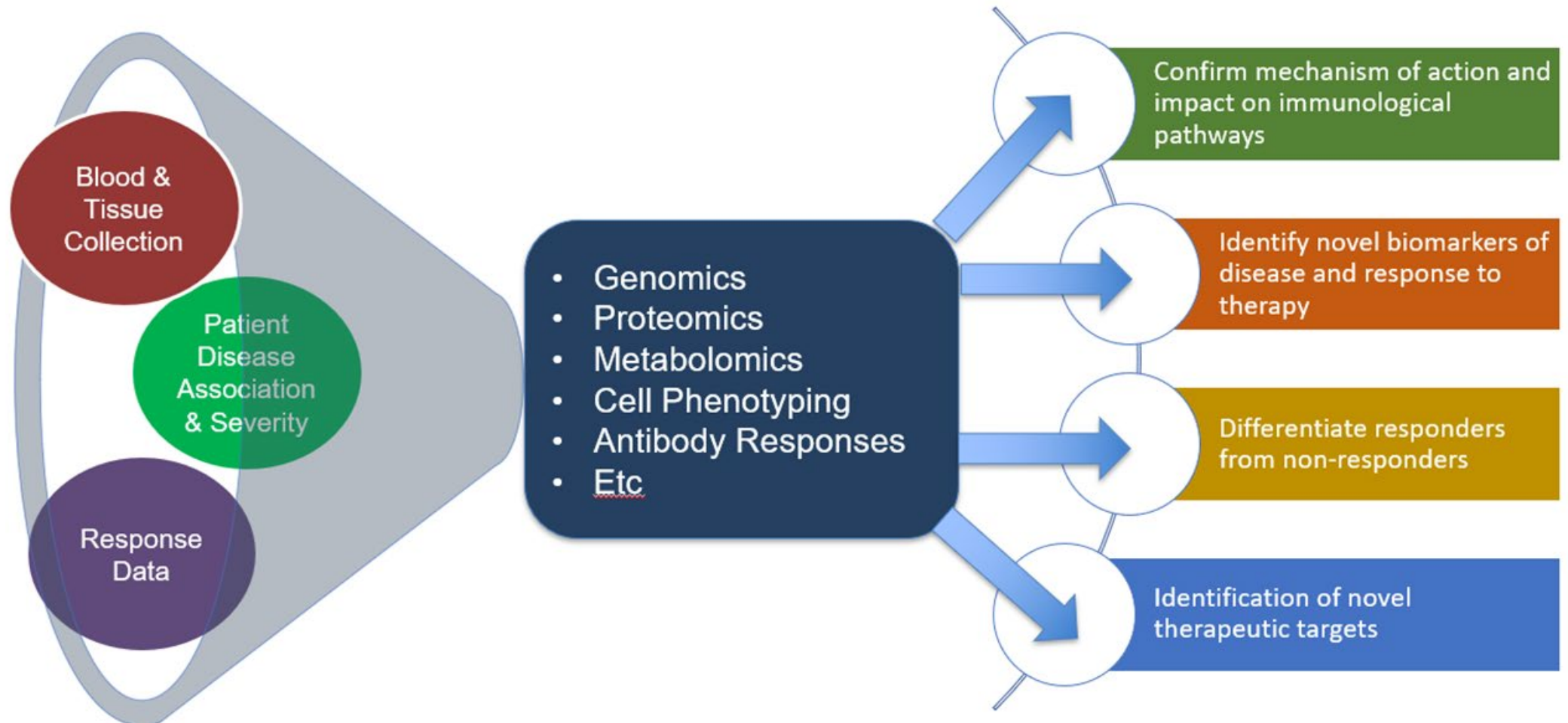
Drug Development is an Iterative Process



Key Questions to Ask/Address During Development



Target Identification and Validation



Derisking Dermatology Development

In Vitro



Cellular activity

3D *in vitro* cultures

Cellular proliferation & function

Off-target safety screening

In Vivo



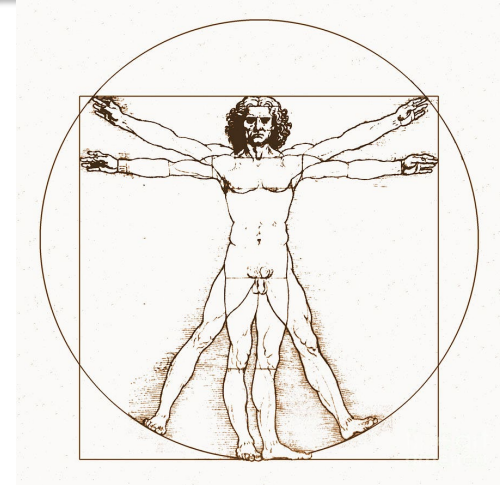
Pharmacokinetics

Pharmacodynamics / target
occupancy

Mechanistic models

Disease models

Ex Vivo



Complex 3D *in vitro* co-cultures

Translational Models

Proteomic / genomic profiling

Cytokine / chemokine biomarkers

Integrated In Vitro, In Vivo, and Translational Readouts

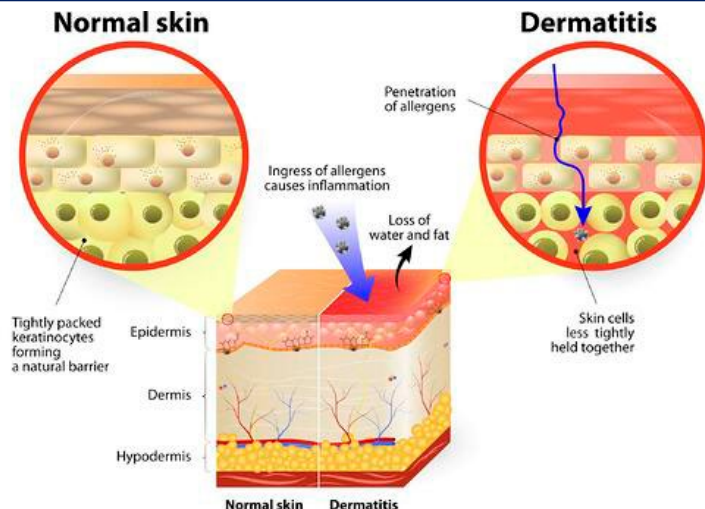
Th2

Th2 Stimulated Ex Vivo Skin Explant

- CCL17/TARC (Th2 driven inflammation)
- CCL26/Eotaxin-3 (Eosinophil recruitment)
 - Filaggrin (Barrier deficiency)

FITC Induced Atopic Dermatitis Murine Model

- Barrier and inflammatory genes
- Eosinophils (CCL26/Eotaxin-3)



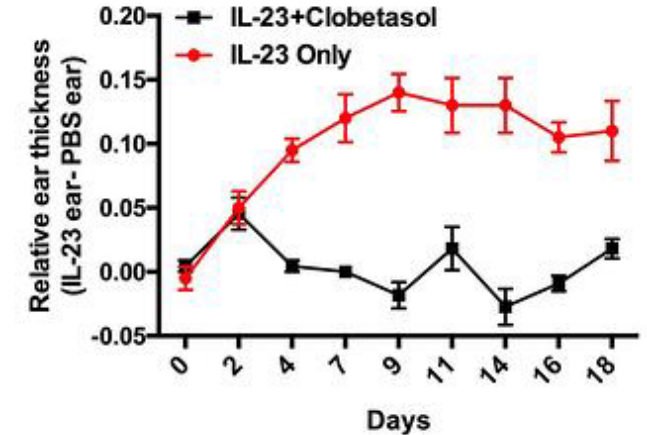
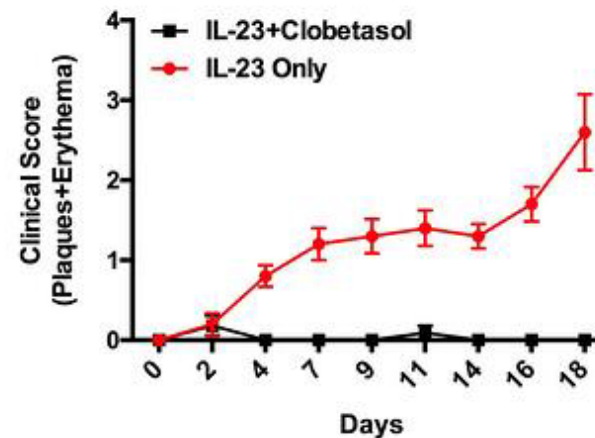
Th17

Th17 Stimulated Ex Vivo Skin Explant

- IL-17A (Disease pathogenesis)
- IL-22 (Acanthosis/epidermal thickening)
- CCL20/MIP3a (Th17 cell recruitment)

IL-23 Induced Psoriasis Murine Model

- Skin severity scores & ear swelling
- Cytokine Expression (IL-17, IL-22)



Additional Studies Needed to Support Drug Development

AMES

- Bacterial reverse mutation test performed with *Salmonella typhimurium*
- Reveals whether the compound is causing direct mutations to the DNA

In vitro Micronucleus Test

- Cell division assay using ChoK1 cell line
- Reveals whether the compound causes abnormalities in chromosome distribution (aneugenity) or even chromosome breaks (clastogenity) during cell division.

Pharmacokinetic

- Define active drug concentration & PK profiles
- Characterize over range of dosages, including expected clinical and toxicology dosages (1x-10x efficacious dosages)
- Single & Repeat-dose PK (3-7 days)

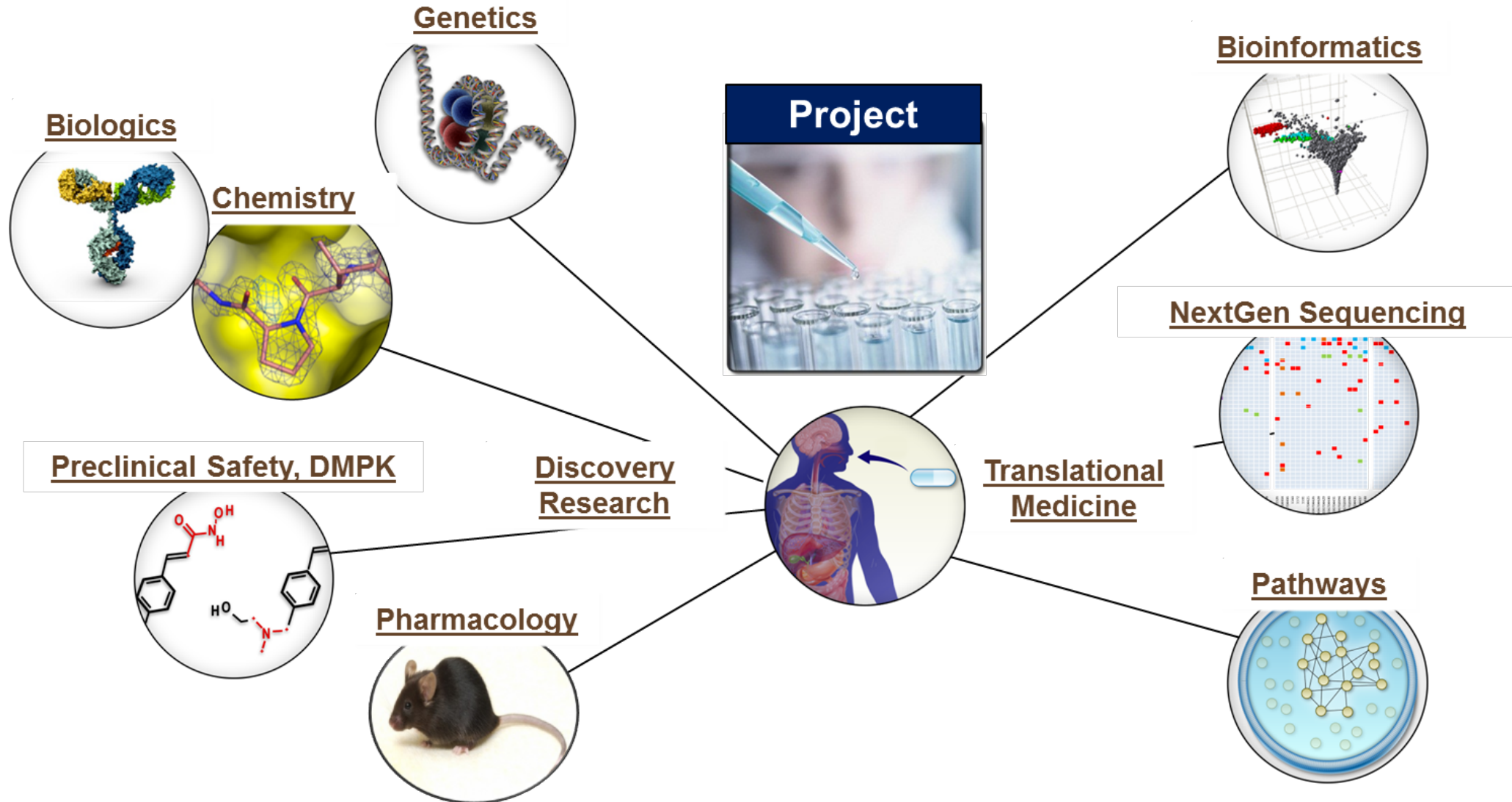
Safety Pharmacology

- Detect adverse effects (hazard identification)
- Investigate the mechanism of effect (risk assessment)
- Mitigation strategies (risk management)
- Calculate a projected safety margin

Toxicology

- Maximum tolerated dose
- Repeated dose range finding study
- 14-28 day GLP studies in 2 different species

Drug Development Requires Cross-Functional Collaboration





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Advancing Innovation
in Dermatology®



**Dermatology
Innovation Forum**

an Advancing Innovation in Dermatology conference

March 6, 2025
Orlando, FL

Entrepreneur Bootcamp

Unlock the Future of Dermatology Product Development

Vijendra NALAMOTHU, Ph.D.
Founder & CEO
ApoStrata, LLC

Formulation of Dermatological Drugs

- **Topics covered:**

- **Skin Biology**
- **Product Development**
- **Analytical R&D**
- ***In Vitro* Testing**

- **What you will learn:**

- Begin with end in mind®
- Understanding your product
- Why systematic development matters?
- Using the skin data properly
- Pitfalls of analytical data / impurities
- Other means of verifying product: Skin Biology/IVPT
- How will you use this data to go to clinic?

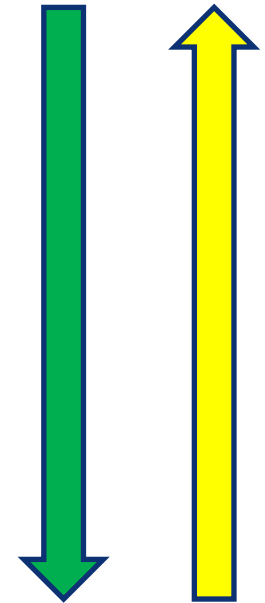
Begin with the end in mind®

- Next stage gate: tox / clinical / commercial
- Type of dosage form / dossier
- In vitro skin PoC or animal / disease models or straight to FIM / PoC
- Clinical de-risking and reduce CMC surprises
- Irritation / approved ingredients / vehicle effect, permeation, scale-up, QbD, stability, phase-specific validations
- Launch-ready products

Product Development: end-to end approach

Decide the Commercial Pathway, regulatory strategy and work backwards-

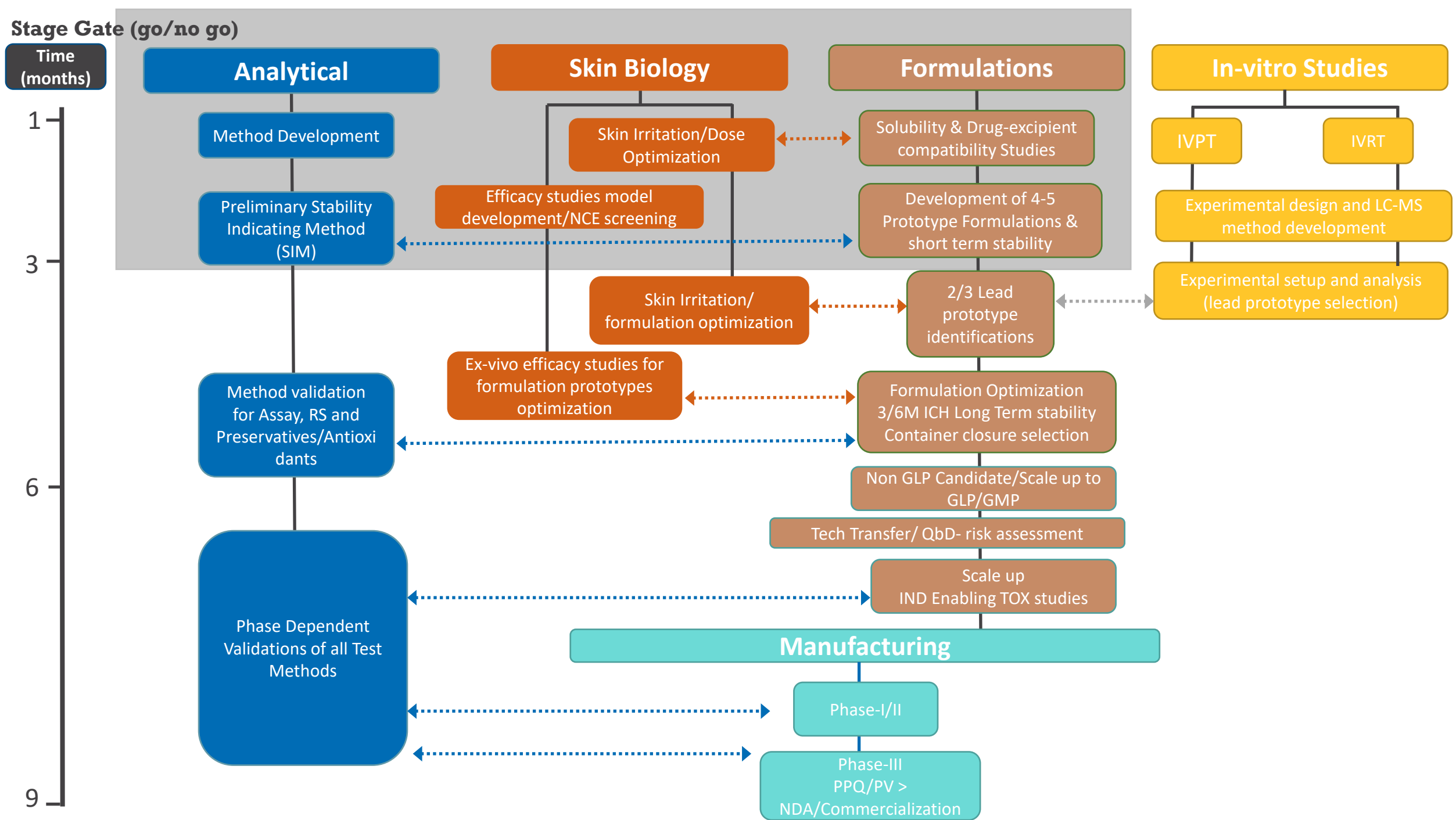
- Launch Plan
- Commercial Manufacturing / Process Validation / Supply Chain activity
- PDUFA / Registration /filing
- Clinical Trial Materials - Phase I/II/III
- Clinical De-Risking / Scale-up / PoC Formulations (FIM)
- R&D Formulations / Tox Safety assessment
- R&D Prototypes / In-Vitro / In-Vivo evaluations
- Idea / Proof-of-Concept / IP



Product Development Snapshot

- Skin Biology
 - *Early Candidate Selection / Molecule Assessment*
 - Early Formulation Development
 - *Concurrent Analytical Method Development*
 - Skin Permeation (PoC)
 - *Other Proofs-of-Concept such as PK/PD assessment, target engagement*
 - Formulation Optimization
 - *Mfg. process Development / Scale Up – Tox Supplies / Clinical Trial Materials*
 - *QbD / Risk Assessment / IVRT*
-
- ```
graph TD; A[Skin Biology] --> B[Early Formulation Development]; B --> C[Skin Permeation PoC]; C --> D[Formulation Optimization]; D --> B; D --> C;
```
- The diagram illustrates the product development process as a sequential flow with feedback loops. It starts with 'Skin Biology' (Early Candidate Selection / Molecule Assessment), followed by 'Early Formulation Development' (Concurrent Analytical Method Development), then 'Skin Permeation (PoC)' (Other Proofs-of-Concept such as PK/PD assessment, target engagement), and finally 'Formulation Optimization' (Mfg. process Development / Scale Up – Tox Supplies / Clinical Trial Materials; QbD / Risk Assessment / IVRT). Blue arrows indicate the forward flow between stages, while a blue arrow points back from 'Formulation Optimization' to 'Early Formulation Development', and another points back from 'Formulation Optimization' to 'Skin Permeation (PoC)', representing feedback loops.





# Who is your client?

- We all want to win
- Formulate a product for positive pre-clinical and/or clinical outcomes that will:
  - Win Investor's Confidence
  - Win Internal Management's Approval
  - Win Regulatory approval & commercial success
- Design your product development strategy based on the Target Product Profile (TPP)
  - Early Candidates
  - Late-Stage Formulations
  - Me-too brands or differentiated formulations
  - Me-too generics or brand equivalents
- Develop a strategy early on for effective clinical end points and successful manufacturing scale-up

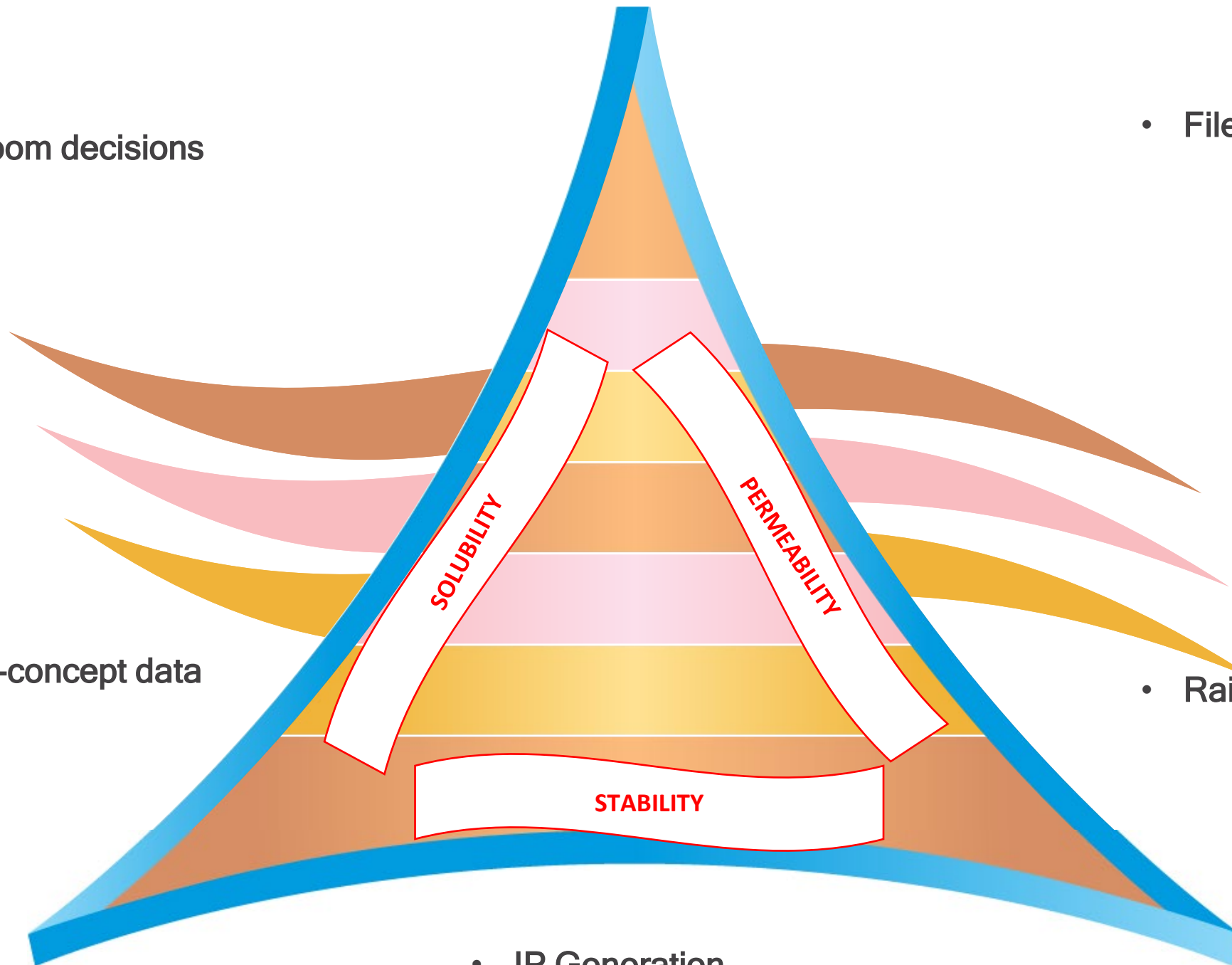
- Board room decisions

- File an IND/CTA

- Proof-of-concept data

- Raise funds

- IP Generation



# An Ideal Approach

- **Stages of formulation**

- Basic (early) Formulation
- Pre-clinical Formulation
- Clinical Formulation
- Commercial Formulations

- **Type of formulation**

- Disease specific
- Delivery kinetics
- Unmet needs

- **Type of Dossier**

- NDA – 505(b)(1)
- 505(b)(2)
- ANDA
  - Q1/Q2/Q3

- Acne formulations are different from Psoriasis
- Anti-fungal delivery is different than Basal Cell Carcinoma
- Wide-surface area coverage of a psoriasis formulation may dictate a type of formulation when compared to a small FTU application of Actinic Keratosis

- Delivery to Stratum Corneum vs. Dermis dictates the selection of right formulation
- Need for a drug to stay in dermis vs. transdermal delivery into systemic circulation drives the choice of excipients
- Targeted delivery for pharmacological action
- Peptide / protein delivery also has its own choice of formulation components

- Clinical Unmet Needs
- Commercial Unmet Needs
- Technical Unmet Needs

# Target Product Profile (TPP)

- Talk to your clinical group and/or marketing-sales organization very early on
- Based on early / concept formulations first
- How much leeway do you have 'changing' the formulation later
  - How much can you change i.e., just preservatives or ..?
  - When or how late can you change i.e., Phase I/II changes?
- Is it a dynamic TPP or etched in stone? Early clinical/late stage/ changing market scenario
- Ask for definitive 'not acceptables'
- Who drives it? Early feedback vs. Last minute changes
- Setup a minimum acceptable criterion vs. ideal acceptable profile
- Focus on core formulation and achieve it first



# Case Studies

- **2 People and a Molecule**
- **University Tech Transfer**
  - **Early formulations vs. Final Formulations?**
  - **How much to rely on skin permeation data**
  - **Formulation stability data: just enough or IND-ready?**
- **US Development vs. Ex-US PoC**
- **FIM – CTA – IND**
  - **Is it PoC or powering for future clinical trials**
  - **Safety / tox formulations?**
- **Global Large-Pharma Development**
  - **Dosage form / packaging finalized?**
  - **Manufacturing process optimized?**

# Winning Clinical Development Strategy - Where to Start and How to Proceed

**Jasmina Jankicevic, MD, MSc, CCRP**  
Chief Medical & Scientific Officer  
Indero Inc.

# Speaking from vast experience ...

- 20+ years leading global clinical development and medical affairs in dermatology and medical aesthetics for CROs, pharma/biotech, medical device, and cosmetic companies, including Indero (previously) Innovaderm, Premier Research, Allergan, Leo Pharma, and Murad
- Developed drugs and device in 30+ indications (~450 clinical studies)
- Advisor and consultant for multiple companies in the medical and aesthetic dermatology space
- Published author and invited keynote speaker, and lecturer on drug/device clinical development strategy nationally and internationally

# Big Picture

## *Winning Clinical Development Strategy – Where to Start*

### Breakthrough

Problem Worth Solving

What solutions are most needed?

What are others doing?

What would make your asset a success story?



### Conquering Time

Street Smart Clinical Development

What is necessary?

What can save you time & funds?

Who are your champions?



### Team with Know-how

Your Clinical Development Village

How to synergize clinical development innovativeness with viable regulatory and savvy operational strategy to get to your next inflection points?

# Key Early Steps

## *Winning Clinical Development Strategy – How to Proceed*

### Team

- Leadership / BoD / Investors
- Internal & external expertise
- Strategic and operational partnering
- Key input: KOLs, PIs, research staff, patients / caregivers, payers

### Starting with the end in mind

- Unmet need – size, growth, competition, market access
- Regulatory environment
- TPP scenarios

### FIH & PoC

- SAD & MAD – HV or patients
- Targeted patient population
- CMC / toxicology limits
- Inpatient vs. outpatient
- Adaptive designs
- Open-label vs. DB
- Dose selection
- Primary objective: safety/tolerability vs. efficacy (power)
- Biomarkers
- Securing high-quality data
- Conclusive study
- Regulatory path negotiations



# PoC Study for Success

*Winning Clinical Development Strategy – How to Proceed*

## Key Protocol Considerations

Optimal patient population

Sufficient sample size

Optimal dosing

Sufficient study duration

Endpoints

## Key Implementation Considerations

Country selection

Site / PI selection

Training

Data quality: Prevention & mitigation

Participant safety

# Winning Clinical Development Strategy - Where to Start and How to Proceed

Jasmina Jankicevic, MD, MSc, CCRP  
Chief Medical & Scientific Officer  
Indero Inc.

**QUESTIONS TIME:**  
**Discussing & Solving Your Challenges**